



# 2018 Q1 Results

**VINCENT DUHAMEL** 

Global President and Chief Operating Officer **JOHN VALENTINI** 

EVP, Global Chief Financial Officer and President of the Private Alternative Investments division

### **Caution Regarding Forward-Looking Statements**



The accompanying Investor Presentation contains forward-looking information, including future-oriented financial information and financial outlooks within the meaning of Canadian securities laws and regulations. Forward-looking information may include comments with respect to Fiera Capital Corporation's ("Fiera") objectives, strategies to achieve those objectives, expected financial results (including those in the area of risk management), and the outlook for Fiera's businesses and for the Canadian, United States and global economies. Such forward-looking statements are typically, but not always, identified by words or phrases such as "believe," "expect," "anticipate," "intent," "estimate," "plan," "may increase," "may fluctuate," and similar expressions of future or conditional verbs, such as "will," "should," "would" and "could." Forward-looking statements also include any other statements that do not refer to historical facts. All such forward-looking statements are made pursuant to the "safe harbour" provisions of applicable Canadian securities laws. By their very nature, forward-looking statements involve numerous assumptions, known and unknown risks and uncertainties, both general and specific, and the risk that predictions and other forward-looking statements will not prove to be accurate. Do not unduly rely on forward-looking statements, as a number of important factors, many of which are beyond Fiera's control, could cause actual results to differ materially from the estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: the economic and financial conditions in Canada and globally; fluctuations in interest rates and currency values; liquidity; significant market volatility and interruptions; the failure of third parties to comply with their obligations to Fiera and its affiliates; the effect of changes in monetary policy; legislative and regulatory developments in Canada and elsewhere, including changes in tax laws; operational and reputational risks; the risk that Fiera's risk management models may not take into account all relevant factors; the accuracy and completeness of information received by Fiera; Fiera's ability to complete and integrate acquisitions and its other growth strategies; changes in accounting policies and methods Fiera uses to report its financial condition and the results of its operations, including uncertainties associated with critical accounting assumptions and estimates; the effect of applying future accounting changes; Fiera's ability to attract and retain key executives; technological developments; fraud by internal or external parties; consolidation in the Canadian investment management sector; competition, both from new entrants and established competitors; judicial and regulatory proceedings; acts of God, such as earthquakes and hurricanes; the possible impact of international conflicts and other developments, including terrorist acts and war on terrorism; the effects of disease or illness on local, national or international economies; disruptions to public infrastructure, including transportation, communication, power and water; and Fiera's anticipation of and success in managing the risks implied by the foregoing. These and other factors may cause Fiera's actual performance to differ materially from that contemplated by forwardlooking statements. For more information, see the discussion in Fiera' most recent Annual Information Form.

Fiera does not undertake to update any forward-looking statements, whether written or oral, that may be made from time to time by or on its behalf except as required by applicable laws. Forward-looking information in this document is based on Fiera's views and the actual outcome is uncertain. Readers should consider the above-noted factors when reviewing this document and any other disclosure made by Fiera. The preceding list of important factors is not exhaustive. The purpose of forward-looking statements of the nature of future oriented financial information or financial outlook included herein is to provide guidance as to Fiera's expectations and assumptions for certain operations and financial data. Prospective investors should not attribute undue certainty to, or place undue reliance on, such forward-looking statements. The information contained in the Investor Presentation, including any forward-looking statements, has been prepared as of May 8, 2018 unless otherwise indicated herein. « For more details on the information provided herein and relating to Fiera, please consult Fiera's most recent consolidated financial statements and management discussion and analysis for the three month period ended March 31, 2018 as filed on the SEDAR at www.sedar.com.

On March 1, 2018, Fiera Capital announced that it had made on offer to acquire Clearwater Capital Partners, LLC ("Clearwater") and on March 23, 2018, Fiera Capital announced that it had made on offer to acquire CGOV Asset Management ("CGOV") (together referred to as the "Offer") which remain subject to a number of conditions, including regulatory approvals. The Offer is expected to close once these conditions have been satisfied. With respect to management expectations regarding accretion of the Offer going forward and any Pro Forma data or information provided (if applicable), such expectations are based on information available to management and on certain assumptions, including with respect to the accuracy of the financial information and financial statements of Clearwater and CGOV, respectively, the level of client assets under management with Clearwater and CGOV expected to remain with Clearwater and CGOV, respectively, following the closing of the Offer, assumptions regarding the growth of Clearwater and CGOV's assets under management and realization of corporate objectives after the closing of the Offer. Actual results could differ depending on a number of factors, including the ability to retain key personnel at Clearwater and CGOV, respectively, following the closing of the Offer, the ability to retain clients and assets under management following the closing of the Offer, general market conditions and currency fluctuations.

In relation to indicated returns of our Alternative and Traditional Strategies as well as those of our investment funds, the indicated rates of return are drawn from Fiera Capital's management discussion and analysis for the three month periods ended March 31, 2018. As such, the above results remain subject to any disclaimers and limitations in that document. Further, our investment funds are not guaranteed, their values change frequently and past performance may not be repeated.

#### **Business Overview**



- \$2B in new client AUM in the quarter
- Becoming one of the largest private wealth investment managers in Canada thanks to addition of CGOV Asset Management
- Expansion in Asia-Pacific with Acquisition of Clearwater Capital Partners
- Charlemagne Capital rebranded to Fiera Capital
- Alternative assets relative to our total AUM continues to increase, accounting for 5% or \$7.1 billion
- New responsible investment policy

# **Quarterly Financial Highlights: Quarter-over-Quarter**



- AUM of \$ 131.4 billion, up 2%.
- Base management fees of \$112.2 million, up 7%.
- Adjusted EBITDA¹ of \$28.8 million, a decrease of 20%.
- Adjusted EPS¹ of \$0.24 compared to \$0.35.
   Net earnings (loss) per share of (\$0.02), compared to \$0.01.

<sup>1</sup> Adjusted EBITDA and adjusted EBITDA per share, adjusted net earnings and adjusted net earnings per share are not standardized measures prescribed by IFRS. These non-IFRS measures do not have any standardized meaning and may not be comparable to similar measures presented by other companies. Please refer to the "Non-IFRS Measures" Section of the Company's MD&A for definition and reconciliation with IFRS measures, available at www.fieracapital.com

# Financial Highlights: Quarter-over-Quarter



	Q1-2018	Q4-2017	Variation
	\$	\$	
Total AUM	131.4B	128.9B	2%
Total Revenues	120.0M	142.1M	-15%
Base Management Fees	112.2M	105.4M	7%
Total Performance Fees	1.5M	31.2M	-95%
Other Revenues	6.3M	5.5M	16%
Adjusted EBITDA <sup>1</sup>	28.8M	36.1M	-20%
Net Earnings (Loss) Attributable to the Company's Shareholders	(2.2M)	0.8M	Over 100%
Adjusted EBITDA <sup>1</sup> per Share (basic)	0.32	0.43	-26%
Net Earnings (Loss) per Share (basic)	(0.02)	0.01	Over 100%
Adjusted Net Earnings per Share <sup>1</sup> (basic)	0.24	0.35	-31%

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# Financial Highlights: Year-over-Year

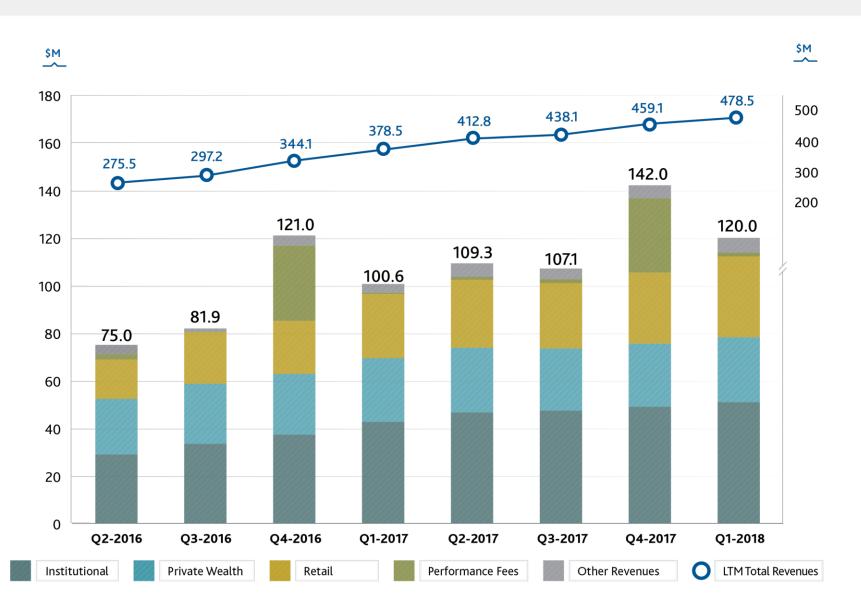


	04 2040	04 2047	Madalla
	Q1-2018	Q1-2017	Variation
	\$	\$	
Total AUM	131.4B	122.1B	8%
Total Revenues	120.0M	100.6M	19%
Base Management Fees	112.2M	96.3M	16%
<b>Total Performance Fees</b>	1.5M	0.5M	Over 100%
Other Revenues	6.3M	3.7M	70%
Adjusted EBITDA <sup>1</sup>	28.8M	25.2	14%
Net Earnings (Loss) Attributable to the Company's Shareholders	(2.2M)	4.4M	Over 100%
Adjusted EBITDA <sup>1</sup> per Share (basic)	0.32	0.31	3%
Net Earnings (Loss) per Share (basic)	(0.02)	0.05	Over 100%
Adjusted Net Earnings per Share <sup>1</sup> (basic)	0.24	0.27	-11%

<sup>1</sup> Adjusted EBITDA and adjusted EBITDA per share, adjusted net earnings and adjusted net earnings per share are not standardized measures prescribed by IFRS. These non-IFRS measures do not have any standardized meaning and may not be comparable to similar measures presented by other companies. Please refer to the "Non-IFRS Measures" Section of the Company's MD&A for definition and reconciliation with IFRS measures, available at www.fieracapital.com

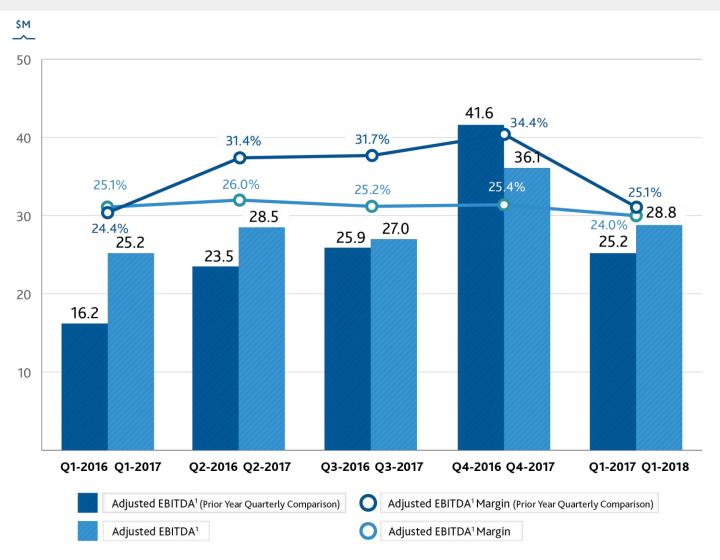
# **Revenue Trend – Quarterly & Last Twelve Months**





# Adjusted EBITDA (\$) & Margin (%) Trend

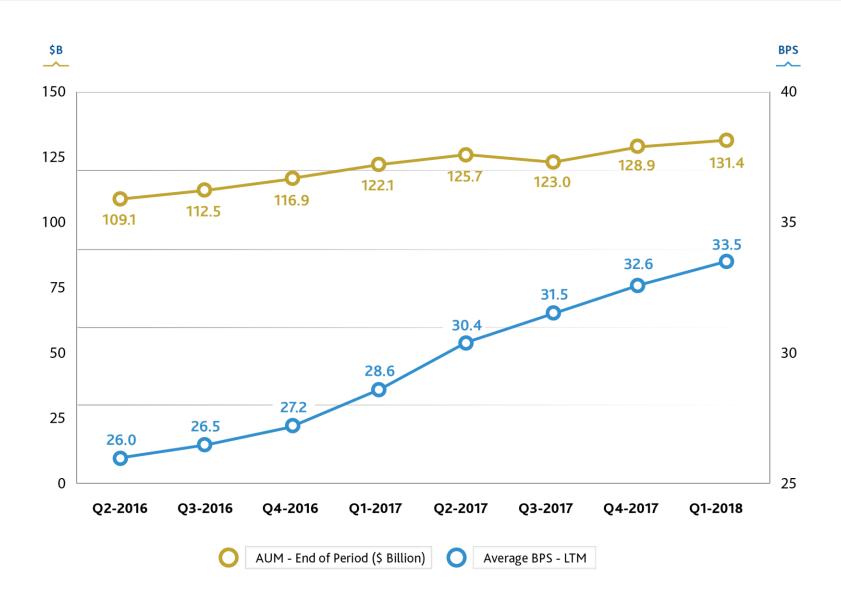




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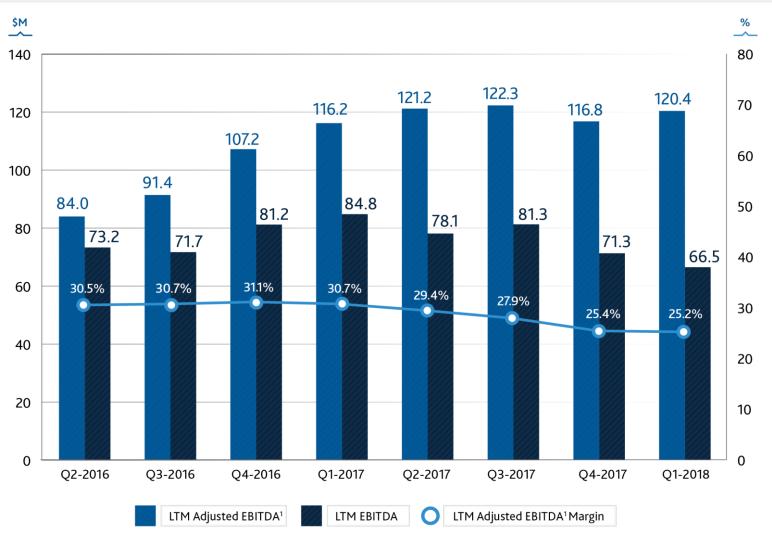
# **Average BPS Evolution vs AUM**





# LTM EBITDA (\$), LTM Adjusted EBITDA (\$) and and Margin (%) Trend

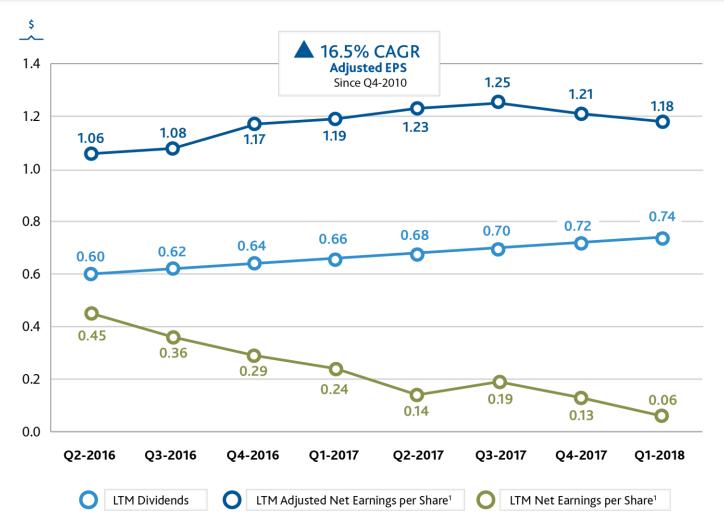




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# Rolling LTM Dividends, Adjusted Net Earnings Per Share and Net Earnings Per Share





<sup>1</sup> Adjusted net earnings and adjusted net earnings per share are not standardized measures prescribed by IFRS. These non-IFRS measures do not have any standardized meaning and may not be comparable to similar measures presented by other companies. Please refer to the "Non-IFRS Measures" Section of the Company's MD&A for definition and reconciliation with IFRS measures, available at www.fieracapital.com

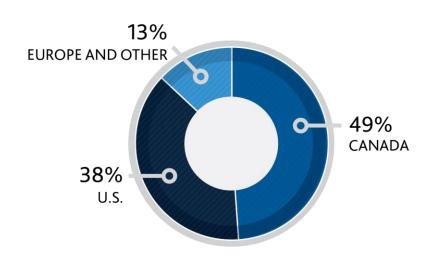
# **AUM and Revenues Breakdown – by Geography**



#### AUM as of March 31, 2018

# 9% EUROPE AND OTHER 32% U.S. 59% CANADA

#### Revenues Q1 2018



# **Investment Performance** (March 31, 2018)



#### **Traditional Strategies – Fixed Income and Balanced**

#### **Annualized Rates of Return**

	1 YEAR 5 YEARS OR SINCE INCEPTION <sup>1</sup>		INCEPTION YEAR	BENCHMARK NAME		
	Return (%)	Added Value (%)	Return (%)	Added Value (%)		
FIXED INCOME						
Integrated Fixed Income Universe	2.08	0.72	3.43	0.55	1993	FTSE TMX Universe
Tactical Fixed Income Universe	2.72	1.36	2.79	-0.1	2000	FTSE TMX Universe
High Yield Bonds	3.44	0.37	5.13	0.07	2002	High Yield Blended
Preferred Shares Relative Value	7.40	1.88	3.15	2.19	2004	S&P/TSX Preferred Share
Infrastructure Bonds	6.56	0.96	5.81	0.8	2011	FTSE TMX Provincial Long Term
Tax Efficient Core Intermediate (Primary Benchmark)	0.93	-0.25	1.59	-0.18	2007	Bloomberg Barclays 1-10 Year Municipal Index
Tax Efficient Core Intermediate (Secondary Benchmark)	0.93	0.38	1.59	0.25	2007	Bloomberg Barclays 1-10 Year AA+ Municipal Index
Tax Efficient Core Plus	1.76	0.58	2.23	0.45	2012	Bloomberg Barclays 1-10 Year Municipal Index
High Grade Core Intermediate (Primary Benchmark)	0.62	0.11	1.53	0.08	2004	Bloomberg Barclays Intermediate Aggregate Index
High Grade Core Intermediate (Secondary Benchmark)	0.62	0.28	1.53	0.21	2005	Bloomberg Barclays Intermediate Aggregate Ex CMBS/ABS/BBB Index
BALANCED						
Balanced Core	6.11	2.18	9.24	1.58	1984	Balanced Core Blended
Balanced Integrated	6.21	2.08	9.41	1.87	2013	Balanced Integrated Blended

1 If inception date is less than 5 years.

# **Investment Performance** (March 31, 2018)



#### **Traditional Strategies – Equity**

#### **Annualized Rates of Return**

	1 YEAR		5 YEARS OR SINCE INCEPTION		INCEPTION YEAR	BENCHMARK NAME
	Return (%)	Added Value (%)	Return (%)	Added Value (%)		
Canadian Equity	5.07	3.36	11.02	4.09	2013	S&P/TSX Composite
Canadian Equity Core	3.87	2.16	8.63	1.7	1992	S&P/TSX Composite
Canadian Equity Opportunities	6.35	4.64	9.62	2.69	2002	S&P/TSX Composite
High Income Equity	-2.62	-1.01	6.37	1.26	2009	S&P/TSX Composite High Dividend
Canadian Equity Small Cap Core	0.90	7.47	10.24	6.73	1989	S&P/TSX Small Cap
Canadian Equity Small Cap	-4.98	1.59	9.35	5.84	1989	S&P/TSX Small Cap
US Equity	13.94	3.74	21.74	2.9	2009	S&P 500 CAD
International Equity	14.71	3.73	13.43	1.74	2010	MSCI EAFE Net CAD
Global Equity	15.84	6.03	18.28	3.22	2009	MSCI World Net CAD
Apex Large Cap Growth*	19.33	-1.92	15.14	-0.40	2007	Russell 1000 Growth
Apex Mid Cap Growth*	29.92	10.19	17.01	3.67	2008	Russell MidCap Growth
Apex Smid Growth*	24.39	4.47	13.59	0.23	1990	Russell 2500 Growth
Apex Small Cap Growth*	13.83	-4.80	8.96	-3.94	2006	Russell 2000 Growth
City National Rochdale Emerging Mkts*	22.97	-1.96	10.59	5.60	2011	MSCI Emerging Markets NR USD
Emerging Markets Core Growth	43.52	6.24	8.05	3.71	2003	MSCI Emerging Markets Index
Emerging Markets Growth & Income	23.27	-1.49	4.37	-0.63	2010	MSCI Emerging Markets Index
Frontier Markets	27.51	0.39	17.03	8.42	2010	MSCI Frontier Markets Index

<sup>\*</sup>U.S. Dollar Returns.

# **Investment Performance** (March 31, 2018)



#### **Alternative Strategies**

#### **Annualized Rates of Return**

	1 YEAR	5 YEARS OR SINCE INCEPTION <sup>1</sup>	INCEPTION YEAR	BENCHMARK NAME
	Return (%)	Return (%)		
North American Market Neutral Fund	0.15	5.56	2007	Absolute Return
Long / Short Equity Fund	-4.17	12.79	2010	Absolute Return
Diversified Lending Fund	5.87	6.24	2008	Absolute Return
Multi-Strategy Income Fund	2.98	4.32	2009	Absolute Return
Infrastructure Fund	8.29	6.78	2010	Absolute Return
Real Estate Fund	4.61	5.45 <sup>1</sup>	2013	Absolute Return
Fiera Private Lending Construction Financing Fund	7.08	7.00	2006	Absolute Return
Fiera Private Lending Mezzanine Financing Fund	10.41	10.55 <sup>1</sup>	2015	Absolute Return
Fiera Private Lending Business Financing Fund	8.96	9.311	2013	Absolute Return
Charlemagne OCCO Eastern European Fund*	16.99	9.35	2002	Absolute Return

<sup>\*</sup>U.S. Dollar Returns.

#### **Outlook**



- 2022 Strategic Plan to be finalized in Q3
- Increase U.S. platform scale
- Enhancing private alternatives offering
- Focus on adding scale, efficiencies
- Adjusted margin target of 30% by end of 2019









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